





1986 Commenced production of hub unit Commenced manufacture and sales of World's first practical application bearings for automobiles water level gauges of ceramic bearings Bearings and machine tools contribute to the 1980 development of every industry. Leveraging Commenced production of constant-velocity joints for automobiles the technologies and expertise developed in these two original industries, Developed general-purpose programmable controller Developed world's JTEKT has come to create not just the automotive components that capacitor-type voltage sensor The Challenge comprise our main product line, but a diverse line of products to Continues tool overhaul business meet society's needs, including Commenced TORSEN™ Koyo Seiko Co., Ltd. sensors, power assist suits, and business, products manufactured in-house energy storage devices. First in Japan Koyo to produce bearings for 2006 steel rolling mills Toyoda Machine Works Ltd. **ITEKT ESTABLISHED** (now Toyota Motor 2022 UNIFIED THE **JTEKT** Industrial and Bearing Business Unit BRAND Manufacturing Systems Business Unit Automotive Business Unit Aftermarket Business Unit/Other Business J-PAS™ power assist suit 2021 Opened Gear Innovation Center New Businesses Commenced production of High heat-resistant Lithium-ion Capacitor

JTEKT Group companies around the world are united in taking on the challenge of the possibilities that lie ahead.

In 2006, bearing manufacturer Koyo Seiko Co., Ltd. and machine tool manufacturer Toyoda Machine Works Ltd. merged to form JTEKT Corporation.

Following the merger, the brands for each business were used separately, with automotive parts under the JTEKT brand, bearings under the Koyo brand, and machine tools under the TOYODA brand. In 2022, these were all unified under the JTEKT brand. Each and every employee across the entire company now works together to advance our "ONE JTEKT" program.

At the same time, a company must be a vessel and a tool that contributes to society. To this end, as JTEKT grows, gradually yet steadily, we are returning the profits of business activities in the form of tax payments and employment. Even amid today's uncertain market environment, JTEKT's future is bright and full of hope. Why? Because the bearing and machine tools units that comprise our original business remain close to the materials industry underpinning the development of all industries, and these units will continue to be needed, regardless of any changes in the goods that end up being produced.

While maximizing the synergies between our businesses "for the Earth, for society, and for our customers," JTEKT will continue to take on the challenge of pursuing future possibilities.





CONTENTS

P1 Why? JTEKT

Message from the President

P5 ANSWER

 $J \cdot JOY$

T · TECHNOLOGY EVOLUTION

E · EARTH

K · KEY OF LIFE

 $T \cdot TEAM JTEKT$

15 HISTORY

P17 INTRODUCTION TO OUR BUSINESS UNITS

 INDUSTRIAL AND BEARING BUSINESS UNIT

 MACHINE TOOLS & MANUFACTURING SYSTEMS BUSINESS UNIT

AUTOMOTIVE BUSINESS UNIT

AFTERMARKET BUSINESS UNIT

SOWING SEEDS FOR THE FUTURE

GROUP LINKS

P23 CS

P24 J-Nyan and TEK-NYAN



OY Happiness born of contribution.

Our company is a vessel for contributing to society.

As a manufacturing company, JTEKT has continued to support society by seeking to provide high quality at reasonable prices and working to ensure stable tax payments and employment while keeping environmental considerations in mind. We believe that delivering happiness to everyone involved is the greatest social contribution we can make. Believing in the joy that comes from contributing, JTEKT will continue to move forward

Play Play

while increasing our corporate value.

Aiming to Be the "No.1 & Only One" Company

JTEKT Basic Principle

Every single JTEKT employee seriously considers and actively discusses what we can do for the Earth, for society, and for our customers. Transcending the boundaries between our group companies and business units, we ensure total participation and ownership in pursuing kaizen—continuous improvement— with the aim of making JTEKT the

"No.1 & Only One" company.

FOR
THE EARTH,
SOCIETY
& CUSTOMERS

TARGET

[No.1&ONLY ONE]

COMMUNICATION

PASSION
PASSION

SAFETY FIRST QUALITY SECOND

PRIORITY

CONTINUOUS PARTICIPATION IMPROVEMENT & OWNERSHIP



TECHNOLOGY EVOLUTION

Provide new values to manufacturing. (monozukuri)

We combine our strengths in bearings, machine tools and manufacturing systems, automotive parts, and gears to create products that contribute to our society.

The synergies produced by interweaving the JTEKT Group's businesses promote manufacturing evolution.

Bearings

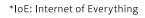
Used in rotating equipment throughout every industry from automobiles to industrial machinery, bearings are crucial in reducing energy loss and heat caused by friction, and in improving energy efficiency. Developing and manufacturing superior quality bearings that can be used in a variety of environments, JTEKT is helping to establish a safe and secure social infrastructure and to conserve energy with a clear view of the future.

Automotive Parts

Rapid technological innovation is brining the auto industry closer to realizing its goal of full-scale autonomous driving. JTEKT is a leading supplier of components that control automobiles' running and turning functions. Leveraging the many various technologies we have developed over the years, we have created such advanced products as J-EPICSTM steer-by-wire system, an indispensable element of advanced autonomous driving that fulfills the expectations of society and our customers.

Machine Tools and Systems

Machine tools are needed to create all kinds of machines and parts. In addition to constantly evolving machine tools, JTEKT contributes to our customers' manufacturing operations by providing and supporting production systems that promote labor-saving, automation, IoE* solutions, and more. We aim to apply our "Only One" technology, combining expertise in a wide range of manufacturing fields, to provide solutions to issues faced by society.



Gears

JTEKT actively conducts research and development to create higher precision gears, utilizing the know-how cultivated in the fields of automotive parts and machine tools. With these gears, we aim to contribute to the development of drive units for electric vehicles and industrial robots with higher precision gears.





CARTHProtect the rich earth for future children.

Having formulated our "Environmental Challenge 2050,"

JTEKT is working to achieve carbon neutrality by 2035 through environmentally friendly management.

High heat-resistant Lithium-ion Capacitor

Lithium-ion capacitors are electric power storage devices classified as rechargeable batteries. Compared to batteries, they have higher instantaneous output and can be charged and discharged more rapidly. JTEKT capacitors feature superior heat resistance and are capable of supplying large currents, meaning they can be used not only in automobiles but also as power supply devices in a wide variety of industries.

They contribute to carbon neutrality by minimizing deterioration even after repeated charging and discharging, and by reducing power consumption.

Reducing CO₂ Emissions in Manufacturing Processes

JTEKT is working to reduce CO₂ emissions at all of our plants and offices, both in Japan and overseas. Our efforts not only involve constant improvement activities and introduction of renewable energy sources, but also energy-saving methods made possible through innovations in production technology. The entire JTEKT Group is united in achieving our goal of carbon neutrality not only through our constant improvement activities and the introduction of renewable energy sources, but also through innovations in production technology and the use of IT technology, including visualization of energy use.



EV-Compatible and eAxle-Supporting Products

There are demands that "eAxle," a drive unit that plays a key role in the core of electric vehicles, be made more compact as well as offer higher output and density. To that end, JTEKT has developed "JTEKT Ultra Compact Diff."," a compact differential gear with the same strength but with half the volume. We will continue to develop compact, high-performance components that help improve the electric power consumption and cruising range of EVs.



Tremendous focus is now being directed towards wind power as a source of renewable energy. JTEKT bearings are being utilized in over 20,000 wind power generators around the world.

Preserving Biodiversity

Aiming to preserve biodiversity and ecosystems, we have implemented a policy of "One Plant, One Project" at 14 plants and offices throughout Japan. For example, at our Tadomisaki Plant, we are working to protect the nesting grounds of the little tern, which has been designated a rare bird species, and at our Iga Proving Ground, we conduct forest conservation activities around the site.









EY OF LIFE Contribute to safe, secure and comfort life.

JTEKT combines our existing technologies and expertise to create new technologies that will help solve future social issues. We also place great importance on community contribution programs to help people enjoy safer and more comfortable lifestyles.

J-PAS™ Series Power Assist Suit

Intending to address social issues such as the declining birthrate and aging population, labor shortages, and an increasing number of occupational accidents, we created "J-PAS™" Series power assist suit by utilizing the assist technologies and safety design technologies developed in our existing businesses. The wearer's movements are detected by sensors in the suit, which then drive the suit's motors, properly coordinating the required assistance with the movements. The "J-PAS fleairy™" model, developed for caregivers, is expected to reduce lower-back burden in crouching positions, which is particularly common in nursing care work, making it effective in a wide range of caregivers' tasks. Praised for the advanced and original design that incorporates the user's perspective, the suit was awarded



Pairdriver™

JTEKT has developed Pairdriver™, a steering control system that connects and harmonizes the automatic driving system with the driver's intention via electric power steering (EPS). Pairdriver supports safe, secure, and comfortable autonomous driving.

Support for Autonomous Driving and MaaS (Mobility as a Service)

We continue to make progress in the development of autonomous driving and the shift to electric vehicles for the commercial segment, applying the technologies cultivated in our development of electric power steering. A typical example is the technology known as "positioning control" that stops buses right next to the bus stop, with practically no gap. With these and other efforts, we support the creation of a safer and more secure traffic environment.

Promoting Sports and Contributing to the Community

JTEKT is home to many athletes who balance activity at the top levels of sport with the company's business. In addition to our support for athletes competing globally in volleyball, badminton, and wrestling, we promote sports and contribute to local communities through volunteer activities such as sports classes and neighborhood cleanups.









TEAM JTEKT

Development of organization and HR to be trusted by society and to contribute to society.

Making good products starts with developing good people.

AT JTEKT, we offer our employees a wide range of activities and a comfortable working environment.

JTEKT Academy

JTEKT Academy was established in 1941 as our in-house training facility. Designed to train new hires in technical positions, including those employed at JTEKT group companies, the Academy's one-year curriculum provides academic and practical training that addresses the needs of the workplace, with education for human resource development that includes manufacturing knowledge and skills and the basics of being a member of society. JTEKT also supports efforts to acquire additional qualifications and provides training for participants in the WorldSkills. Some employees participate in the WorldSkills national and international competitions after graduating from the Academy. In addition, many past graduates have received the Medal with Yellow Ribbon, awarded to "contemporary master craftsmen" recognized for their outstanding skills. Thus we continue the



Diversity

Incorporating and utilizing human resources with diverse values is essential for corporate growth. To promote true diversity in the workplace, JTEKT conducts diversity training for all employees. We are also actively promoting the full participation of women while supporting a balance between work and childcare or nursing care as well as the active participation of employees with disabilities.

Group Network

Operating under the "One JTEKT" slogan, the JTEKT Group has changed direction and integrated the Group's businesses. To continue providing the value-added products and services that please our customers, the 50,000 employees of the JTEKT Group around the world engage in flat, speedy discussions based on the same shared values, demonstrating flexible, innovative group synergies unconstrained by fixed ideas.

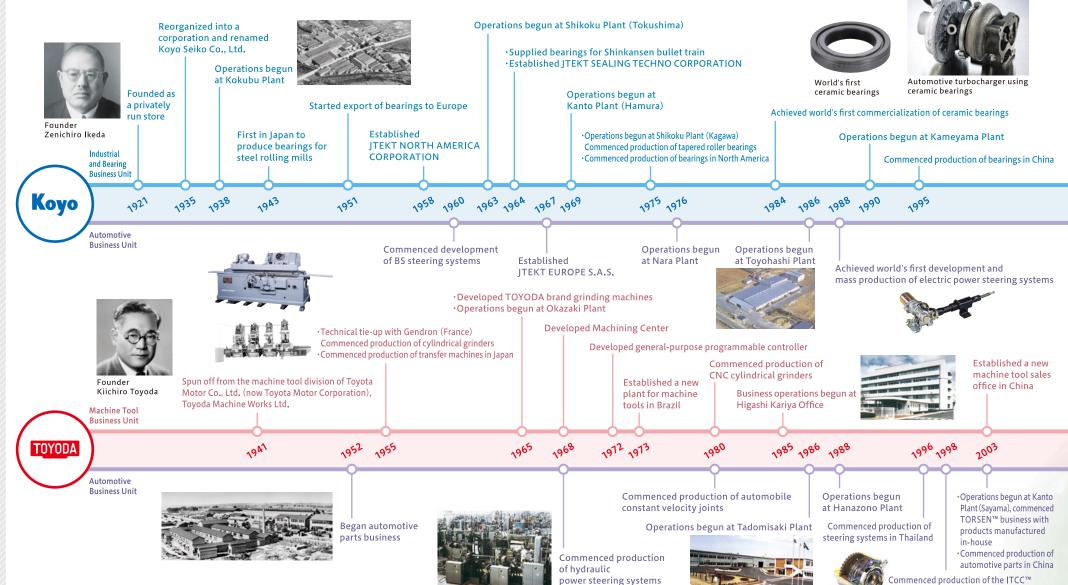




HISTORY

Two traditions united, thus beginning a new story.

Supporting Japanese industry since its beginnings, JTEKT will continue contributing to the development of every industry in the future.



Exclusive power steering unit

electronic control coupling for 4WD vehicles

Taking on the challenge of being "No.1 & Only One" and contributing to the Earth, society, and our customers.

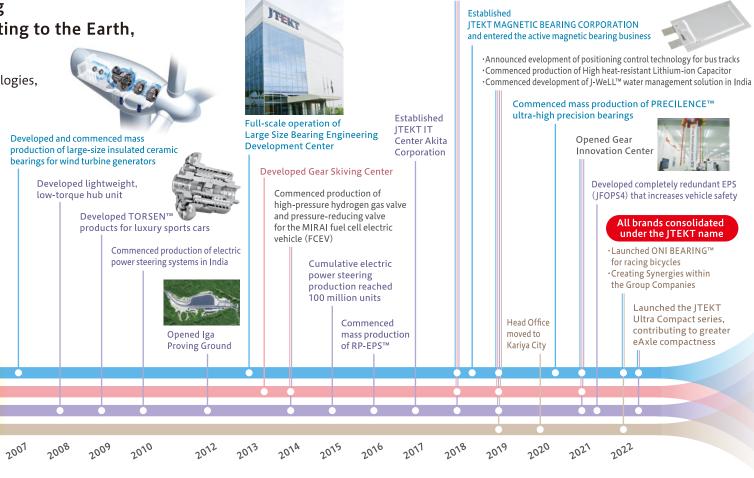
JTEKT's history began with elemental technologies, namely, bearings and machine tools.

We provide No.1 & Only One products and services by advancing the technologies we have cultivated to solve all kinds of social issues and rising up to the challenge of engaging in various businesses.

2006

JTEKT

ESTABLISHED



Continuing to rise to the challenge through synergies and expansion of our four businesses.

- O Industrial and Bearing Business Unit
- O Machine Tools & Manufacturing Systems Business Unit
- O Automotive Business Unit
- Aftermarket Business Unit/ Other Business



Bearings for Industrial Machinery



"G Series" CNC Cylindrical Grinders



Launched sales of the J-PAS[™] power assist suit

Steer-by-Wire (J-EPICS™)



ONI BEARING™

A Mission to Support Industry

INDUSTRIAL AND BEARING BUSINESS UNIT

Bearings featuring state-of-the-art technology expand the possibilities of "movement."

JTEKT develops and manufactures bearings for all types of industries. From automobiles and wind power generation to Shinkansen bullet trains, we support the development of industries throughout the world behind the scenes.

Bearings for Electric Vehicles

The growing shift to EVs has increased demand for the eAxle. Aiming to counter the damage (electric pitting) that occurs when electricity flows through the bearings used for a motor, we aggregated the JTEKT Group's elemental technologies to develop insulated-type and conductive-type electric pitting preventive bearing. These bearings resolve the issues of abnormal noise in bearing rotation and reduced bearing service life, thus helping to make eAxle even more reliable.



Bearings for Wind Power Generation

Various different bearings are used in wind power generators, such as bearings for main shafts, gearboxes, and generators. Their performance has a major effect on the efficiency in generating power. Long service life and high reliability are required of these bearings. JTEKT was the first company in the world to succeed in developing and mass producing

ceramic bearings for electric power generation, helping to spur wider use of renewable energy and contributing to the goal of a decarbonized society.



Bearings for Construction Equipment

Bearings for construction equipment are used in severe operating environments. We provide long-life, highly durable bearings for specific uses, developed

through application of the latest technologies cultivated in other fields assuming use in environments with dust, mud, and excessive loads from vibration and shock.



Bearings for Steelmaking Equipment

Enduring temperatures reaching 1200 °C of red-hot iron and other materials, our bearings for steelmaking equipment contribute to reduced energy consumption with superior stability and high efficiency during operations, while their extended maintenance cycles reduce costs and time for maintenance and inspection.

Bearings for Machine Tool Spindles

Bearings for machine tool spindles must withstand high speeds and maintain high rigidity. JTEKT has adopted a special air lubrication system for

bearings used in spindle units and other components, achieving the world's highest levels for both speed and rigidity.



Large Size Bearing Engineering Development Center

The "Large Size Bearing Engineering Development Center" began full-scale operations in 2014, conducting evaluations and analyses under conditions close to those in actual usage environments.

This facility aids in the development of bearings for industrial machinery including railway rolling stocks,

wind power generators, and steelmaking equipment.

The Challenge of Developing New Technologies

MACHINE TOOLS & MANUFACTURING SYSTEMS BUSINESS UNIT

We actively suggest better machine tools and manufacturing systems, in order to enhance our customer's manufacturing value.

JTEKT will strive to create a new value by crossing machine tools, such as grinders and machining centers, with solutions such as robotization and introduction of artificial intelligence with IoE* technology. Throughout supporting our customer's sustainable manufacturing, we contribute to develop the industry.

Cylindrical Grinders

top-quality machines at

reasonable prices. These

manufacturing industries

machines support

JTEKT's cylindrical grinders have gained the trust of our customers thanks to their outstanding quality and productivity, and we now boast the top market share in Japan. Continuous development of our unique and evolving technologies, our hybrid static-dynamic pressure fluid bearings, and the high productivity capability we have accumulated in the auto industry enables us to offer





Machining Centers

Building upon the high reliability and technologies we've developed in the automotive business, we offer high-quality machinery with enhanced functionality, and at reasonable prices. We suggest the most suitable machines for customers in the increasingly electrified

automotive industry, as well as in semiconductors, constructions and agricultural machinery, railways, and other industries. Our machining centers have earned the trust of our customers around the world.





Customer Support

Our experienced specialists support manufacturing as our customers' partner in production, We support in production and operation, strive to gain technical knowledge and manufacturing maintenance skills, and also work for rapid restoration from disasters

that may occur.
Furthermore, we
continue to support
our customers
around the world
through our network
of overseas bases.



► IoE Solutions

Control technology has evolved to the point of visualizing operating status. In light of the shift to digitalization, we are building "IoE* solutions" that contribute to production sites' growth by linking equipment, people, and information. We offer new solutions with the aim of building smart factories where humans play the lead role, while also working to achieve carbon neutrality.



*IoE: Internet of Everything

The Imagination to See the Future

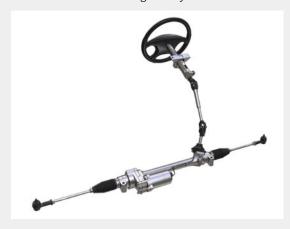
AUTOMOTIVE BUSINESS UNIT

As a leading supplier, we will continue to innovate driving and turning.

JTEKT offers a lineup of steering systems that can be installed in vehicles ranging from small cars to large SUVs. We are also developing drive-line components and wheel hub units for electric vehicles and fuel cell vehicles, as our technological capabilities garner a reputation for excellence from car manufacturers around the world.

► Electric Power Steering (EPS)

JTEKT succeeded in developing and mass-producing the world's first electric power steering (EPS) system in 1988. We have the world's top share in this market—and have ever since production started. Determined to provide safer and more comfortable EPS, we continually focus on enhancing our technologies while striving to increase production efficiency, decrease product size and weight, and improve environmental performance. We are also developing new technologies designed to contribute to the autonomous driving society of the future.



▶ JTEKT Iga Proving Ground

This 500,000 m² test course is located in Iga City, Mie Prefecture. Here we rigorously evaluate and analyze products to ensure we offer only superior products to the world. We strive to manufacture high-performance,

high-quality products that exceed our customers' expectations.



Products for Fuel Cell Vehicles

Use of fuel cell vehicles will become increasingly widespread in the environmentally friendly hydrogen society. Thus we have developed and are producing high pressure hydrogen valve and high pressure hydrogen regulator that these vehicles require, while our constant effort to develop our technology contributes to the popularization of fuel cell vehicles.

"Ultra Compact series" a Boon to Electric Vehicles

Our effort to downsize the eAxle drive system for electric vehicles has involved finding synergies by transcending the boundaries between businesses. We have developed new compact differential gears, bearings, and oil seals. Combining these

three products results in further reductions in the eAxle's size and weight and helps electric vehicles achieve better mileage and extended cruising range.



Drive Shafts—Sustaining the "Running" Element of All Automobiles

The drive shaft is a mechanism that transmits power from the vehicle's engine to the tires at a constant speed at any angle. It is an essential component for both gasoline powered and electric vehicles. JTEKT started mass production of drive

shaft in 1980. We will continue in our efforts to improve transmission efficiency and enhance ride comfort as we stay abreast of our customers' needs.



AFTERMARKET BUSINESS UNIT

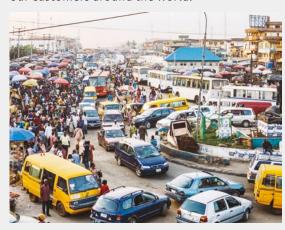
Aiming to Be an Indispensable Presence in the Repair and Product/Service Markets.

JTEKT is also creating new value in the repair market as a solution partner, supporting our customers throughout their product's life cycle.

We provide the world with a diverse range of products, services, and satisfaction.

Worldwide Support for Repair Needs

Aiming to secure top share in the automobile repair market, JTEKT is working to develop bearings as well as new steering systems, drive-line, and other products while enhancing our service system. With a particular focus on developing emerging markets in African countries and other areas where new demand for repair is expanding, we aim for sustainable growth which will enable us meet the needs of our customers around the world.



Support Throughout the Product Life Cycle

used car market.

We provide repair parts and services that enable our customers to extend the service life of our products. In the automobile repair field particularly, we have begun sales of repair products for steering systems, which has been met by praise from many customers. We plan to continue enhancing our lineup with drive-line products and other products, providing repair parts and services that meet the expectations of the wide-ranging

JTEKT 🧥

Meeting the End User's Needs

We released Bearing Defender, a diagnostic product that assesses the state of bearings used in customers' machinery. Vibration sensors linked with a smartphone or tablet app comprise a system that anyone can use to diagnose bearing condition quickly and easily. We also developed ONI BEARING™, a ceramic bearing for racing bicycles. Helping users achieve a smoother ride, this upgrade part is a huge hit with many cyclists.







Our Commitment to the Future

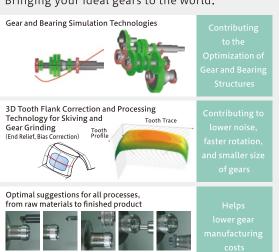
SOWING SEEDS FOR THE FUTURE

Venturing widely into new domains to open up the future and create new value.

JTEKT creates new businesses by matching technologies we have developed previously with the needs expressed in social issues. We will continue to create new "No. 1 & Only One" solutions, providing value beyond what our customers expect.

Gear Business

Electric vehicles and industrial robots require gears with higher precision. With all of the manufacturing-related material, heat treatment, and processing technologies we possess, the JTEKT Group is augmenting company efforts in the gear business. As an example, we opened our "Gear Innovation Center" based on the concept of "Bringing your ideal gears to the world."



Energy Solutions

Practical application of High heat-resistant Lithium-ion Capacitors that can be used as a "buddy" for batteries and other main power sources. With these, we aim to contribute not only to the auto industry, but all industries. We are also focusing on formic acid, a surplus resource, to advance development of fuel cells featuring highly efficient power generation, making full use of the manufacturing technologies we have accumulated over the years for catalysts and other components in fuel cell power generation.



Solutions to Water-Related Social Issues

In the effort to achieve a circular economy, JTEKT promotes a variety of initiatives to reduce and recycle waste and water resources such as promoting innovation in production technologies, cutting the amount of materials used by reducing processing itself, and applying improvements and ingenuity at our production sites. In addition, our involvement in developing long-life, power-saving water level gauges contributes to the prevention of internal and external flooding and helps support safe and secure infrastructure.





Cultivating Crickets as a Food Source

Edible crickets are expected to help avoid future food shortages as a sustainable source of protein. JTEKT will utilize IoE* technology to control breeding environments and automatic breeding systems. We plan to support efficient and sustainable production of protein sources at an integrated plant that cover all processes, from breeding to processing.

*IoE: Internet of Everything

Greenhouse Gas Emissions (per kg Weight Gain)

Pigs

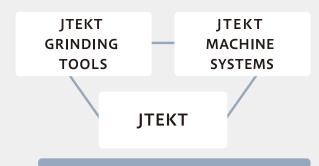
Chickens

Creating Synergy in Our Operations GROUP LINKS

Combining our independent technologies in our aim to grow further as an integrated group.

The JTEKT group comprises nearly 130 companies in Japan and overseas, with each having its own unique technological strengths and sales networks. Starting off with our brand unification in 2022, we are strengthening cooperation between groups and generating synergies in development, production, and sales.

Efforts and results from collaboration among groups



Vertical Multi-Process Grinders



Adding the grinding wheel technology of JTEKT GRINDING TOOLS to JTEKT MACHINE SYSTEMS strengths to vertical multi-process grinders, we propose a new form of manufacturing in the growing domains of robotics, semiconductor fabrication equipment, machine tools, agricultural and construction equipment, and energy industry equipment.





JTEKT PRECISION BEARINGS

PRECILENCE™ Ultra-High Precision Bearings

As a machine tool manufacturer, JTEKT also uses bearings. To improve machining accuracy of our machining centers,

the JTEKT group jointly developed spindle bearings that outperform conventional products.
Featuring the highest levels of accuracy in rotational performance, PRECILENCE™ bearings are used not only in machine tools, but in variety of other industries as well.



ALL JTEKT

Cross-Sales Activities

The JTEKT Group includes manufacturing companies with high technological capabilities and sales companies maintaining extensive networks. Leveraging the links among them, the JTEKT Group is activating "cross-sales activities" that enable us to suggest and sell the optimal products to each customer.



JTEKT's Approach to CSR

For society's sustainable development, JTEKT always keeps CSR (Corporate Social Responsibility) in mind.

Our Approach to CSR

(Corporate Social Responsibility)

The JTEKT group focuses on fulfilling its mission of "Seek to contribute to the happiness of people and the abundance of society through product manufacturing," and engages in business activities in harmony with the economy, society, and the environment based on our Corporate Code of Conduct. As a good corporate citizen, we work to resolve social issues together with our customers and suppliers who share this mindset in order to continue contributing to the sustainable development of society and the world.

Corporate
Code of
Conduct

Responsibility to Our Customers and Business Partners

- © Based on a law-abiding spirit, we will conduct fair, transparent, freely competitive, and appropriate transactions.
- Inspired by the market, we provide the best quality, technology, and service to satisfy our customers and earn their trust.

Responsibility to Our Shareholders

We maintain close communication not only with shareholders but also with society at large and disclose corporate information in a fair and proper manner while continuously working to improve our corporate value.

Responsibility to Employees

We respect the personality and individuality of our employees, create safe workplaces where their potential and job satisfaction are valued, and strive to provide each with a prosperous living.

Contributing to Local Communities and Global Society

- As a good corporate citizen, we vigorously pursue activities that
 contribute to society.
- We abide by international rules and observe the laws, cultures, and customs of every country and region where we have operations, while further seeking to contribute to their growth and development.
- © We voluntarily and proactively address global environmental issues with the profound awareness that this is one of the company's most important missions.

Working to Achieve Carbon Neutrality For Our Irreplaceable Earth.

Efforts to achieve carbon neutrality have accelerated recently, both in Japan and overseas. In response to this situation, JTEKT announced the company will change its previous goal of achieving carbon neutrality by 2040, moving the target ahead five years to 2035 by employing the "All JTEKT" approach. Demonstrating JTEKT's seriousness about achieving carbon neutrality, this expresses that all employees have a sense of ownership and are determined to continue with the challenge of passing on our irreplaceable Earth to the next generation.



the official mascot characters of the JTEKT Group

J-Nyan and TEK-NYAN

J-Nyan and TEK-NYAN are the official mascot characters of the JTEKT Group. The JTEKT Group values
"contribution" in its business activities. There is also a perennial called Cat's Whisker whose flower language means "contribution".
The design of J-Nyan and TEK-NYAN was born from two origins: "cats with distinctive whiskers" and the "J" in JTEKT.

J-Nyan

"J-Nyan" is a bright and energetic girl.

The eyes are inspired by bearings, the nose and mouth are inspired by steering systems, and the body is inspired by JTEKT machine tools.

The characteristic beard is based on the E part of the JTEKT logo, which means "Emotion."



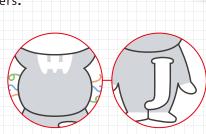


TEK-NYAN

"TEK-NYAN" is a boy who is laid-back at his own pace but has an outstanding ability to concentrate.

When you match the face parts and the tail, you get J, T, E, K, T.

The beard is in the shape of the letters e, s, and c, which symbolize JTEKT basic principle of " for the earth, for society, and for customers."





COMPANY OVERVIEW

Company name JTEKT CORPORATION

Company logo JTEKT

Head office 1-1 Asahi-machi, Kariya, Aichi Pref.,

locations 448-8652 JAPAN

Tel: +81-566-25-7211

Main business Manufacturing and sales of steering systems,

activities bearings, driveline components,

machine tools and electronic control devices.

Capital 45.5 billion yen (as of Mar. 2024)

Sales Consolidated: 1891.5 billion yen(in FY ended Mar. 2024)

Nonconsolidated: 807.3 billion yen(in FY ended Mar. 2024)

Number of Consolidated: 45,717 (as of Mar. 2024) employees Nonconsolidated: 11,252 (as of Mar. 2024)

OFFICER LIST

President, Member of the Board Yoshihito Kondo

Senior Executive Officer, Member of the Board Takumi Matsumoto / Kouichi Yamanaka

Outside Director, Member of the Board
Outside Director, Member of the Board
Vumiko Sakurai

Kazunari Kumakura / Ikuji Ikeda
Yumiko Sakurai

Audit & Supervisory Board Member Makoto Sano / Kouichi Tsujita

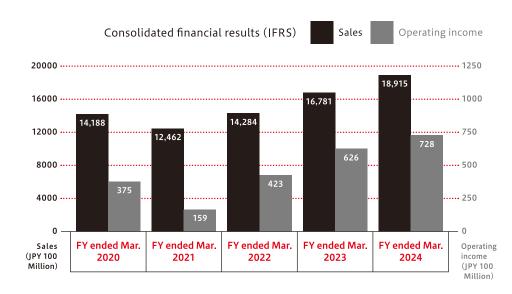
Outside Audit & Supervisory Board Member Yasushi Matsui / Akiko Miyakawa

Senior Executive Officer

Yoshihisa Miura

FINANCIAL DATA

© Financial Results for Past Five Years



© Sales by Region / Segment for Fiscal Year Ended March 2024

Sales by Segment (JPY 100 Million)

| Steering systems | Driveline | Industrial & | Machine | |
|------------------|------------|--------------|---------|--|
| | components | Bearings | tools | |
| | 4,323 | 3,580 | 1,889 | |
| 48.2% | 22.9% | 18.9% | 10.0% | |

Sales by Region (JPY 100 Million)

| 3 1 | | Europe 2,395 | Asia, Oceania, other 4,496 |
|-------|-------|-----------------|----------------------------|
| 38.9% | 24.7% | 12.7% | 23.7% |

HEADQUARTER

Headquarter

1-1 Asahi-machi, Kariya, Aichi Pref., 448-8652 JAPAN TEL: +81-566-25-7211

PLANTS / R&D OFFICE

Kanto Plant(Sayama)

1-5-14 Shinsayama, Sayama, Saitama Pref., 350-1331 JAPAN TEL: +81-4-2968-2311

TORSEN Differential

Kanto Plant(Hamura)

3-5-1 Sakae-cho, Hamura, Tokyo 205-0002 JAPAN TEL: +81-42-554-1111

Needle roller bearings, constant velocity joints, drive shafts, propeller shafts

Toyohashi Plant

5-61 Akemi-cho, Toyohashi, Aichi Pref., 441-8074 JAPAN TEL: +81-532-23-2411

Hydraulic power steerings, manual steerings, collapsible steering columns

Okazaki Plant

8 Kiriyama, Ichiba-cho, Okazaki, Aichi Pref., 444-3593 JAPAN TEL: +81-564-48-2321

AWD couplings, linear solenoid valves for AT and CVT, oil pumps for AT and CVT, propeller shafts, cast parts

Hanazono Plant

1-10 Miyama, Shinpukuji-cho, Okazaki, Aichi Pref., 444-2106 JAPAN TFI: +81-564-27-3111

Electric power steerings, hydraulic power steering pumps, electric control units

Higashi Kariya Office

1-7 Kitajizouyama, Noda-cho, Kariya, Aichi Pref., 448-0803 JAPAN TEL:+81-566-21-8611

Research & Software Development

Kariya Plant

1-1 Asahi-machi, Kariya, Aichi Pref., 448-8652 JAPAN TEL: +81-566-25-5111

Machine tools, Mechatronics, machined parts

Tadomisaki Plant

1-5-3 Tado-cho, Takahama, Aichi Pref., 444-1323 JAPAN TEL: +81-566-53-3611

Driveshafts, AWD couplings

Kameyama Plant

805-18 Sakaino-o, Taikoji-cho, Kameyama, Mie Pref., 519-0168 JAPAN TEL: +81-595-83-1751

Ball bearings, clutch bearings, clutch pulleys for alternator, hub units

Nara Plant

333 Toichi-cho, Kashihara, Nara Pref., 634-8555 JAPAN TEL: +81-744-24-1111

Electric power steerings, electric pumps for hydraulic-electric type power steerings, hydraulic power steerings, manual steerings

Kokubu Plant

24-1 Kokubuhiganjo-cho, Kashiwara, Osaka Pref., 582-8588 JAPAN TEL: +81-72-977-1111

All types of ball and roller bearings, super large bearings, high-precision bearings

Tokushima Plant

1 Yamahata, Okuno, Aizumi-cho, Itano-gun, Tokushima Pref., 771-1294 JAPAN

TEL: +81-88-692-3111

Ball bearings, water pump bearings, cylindrical roller bearings, special environment bearings, double row angular contact ball bearings, hub units, tensioner pulleys

Kagawa Plant

515-1 Umayado, Higashikagawa, Kagawa Pref., 769-2902 JAPAN TEL: +81-879-33-5511

Tapered roller bearings

TEST COURSE

Iga Proving Ground

2254-1 Marubashira, Iga, Mie Pref., 518-1325 JAPAN

SALES OFFICES

Osaka Office

1-3-7 shiromi, Chuo-ku, Osaka Pref., 540-0001 JAPAN TEL: +81-6-4790-8115

Higashinihon Branch Office

7-11-15 Ginza, Chuo-ku, Tokyo 104-0061 JAPAN
TEL: +81-3-3572-5102 [Bearing-related products]
TEL: +81-3-3571-6213 [Machine tools]

Tohoku Business Office

3-1-41 Oroshimachihigashi, Sendai Wakabayashi-ku, Miyagi Pref., 984-0002 JAPAN TEL: +81-22-287-6735

Nigata Business Office

2-2-27 Kandouji, Chuo-ku, Niigata, Niigata Pref., 950-0983 JAPAN TEL: +81-25-245-8581

Utsunomiya Business Office

1-6-12 Higashisyukugo, Utsunomiya, Tochigi Pref., 321-0953 JAPAN TEL: +81-28-610-5330

Chiba Business Office

3-13 Shinmachi, Chuo-ku, Chiba, Chiba Pref., 260-0028 JAPAN TEL: +81-43-245-2877

Kanagawa Business Office

3-1-1 Kotobuki-cho, Atsugi, Kanagawa Pref., 243-0003 JAPAN TEL: +81-46-297-7310

Gunma Business Office

1500-1 Ryumai-cho, Ota, Gunma Pref., 373-0806 JAPAN TEL: +81-276-46-2564

Kitakanto Branch Office

1-6-12 Higashisyukugo, Utsunomiya, Tochigi Pref., 321-0953 JAPAN TEL: +81-28-634-7610

Ota Business Office

1500-1 Ryumai-cho, Ota, Gunma Pref., 373-0806 JAPAN TEL: +81-276-47-0030

Kanto Branch Office

3-1-1 Kotobuki-cho, Atsugi, Kanagawa Pref., 243-0003 JAPAN TEL: +81-46-294-5400

Nakanihon Branch Office

2-2 Showa-cho Kariya, Aichi Pref., 448-0029 JAPAN TEL: +81-566-25-9450

TEL: +81-566-25-9453[Bearing-related products]
TEL: +81-566-25-9454[Machine tool]

Tokai Branch Office

224-7 Tamachi, Chuo-ku, Hamamatsu, Shizuoka Pref., 430-0944 JAPAN TEL: +81-53-451-8650

Toyota Branch Office

1-1 Kotobuki-cho, Toyota, Aichi Pref., 471-0834 JAPAN TEL: +81-565-28-2215

Kansai Branch Office

1-3-7 shiromi, Chuo-ku, Osaka Pref., 540-0001 JAPAN TEL: +81-6-4790-8105 [Automotive related] TEL: +81-6-4790-8102 [Industrial and Bearing relationship] TEL: +81-6-4790-8103 [Machine tool related]

Kobe Business Office

1-29 Taruya-machi, akashi, Hyogo Pref., 673-0890 JAPAN TEL: +81-78-915-2977

Kvoto Business Office

30-1, Nishikujo Zao-cho, Minami-ku, Kyoto, Kyoto Pref., 601-8414 JAPAN TEL: +81-75-693-7050

Hokuriku Business Office

3-7-13 Ekinishihonmachi, Kanazawa, Ishikawa Pref., 920-0025 JAPAN TEL: +81-76-224-5960

Okayama Business Office

3-1-18 Daiku, Kita-ku, Okayama, Okayama Pref., 700-0913 JAPAN
TEL: +81-86-233-3341 [Bearing-related products]
TEL: +81-86-233-3351 [Machine tools]

Shikoku Business Office

1516-2 Tahishimomachi, Takamatsu, Kagawa Pref., 761-8075 JAPAN TEL:+81-87-815-3410

Nishinihon Branch Office (Hiroshima)

2-21-22 Shinonome-hommachi, Minami-ku, Hiroshima Pref., 734-0023 JAPAN TFI: :+81-82-282-4184

Nishinihon Branch Office (Kyushu)

3-3-15 Katano, Kokurakita-ku, Kitakyusyu, Fukuoka Pref., 802-0064 JAPAN TEL: +81-93-951-6551 [Bearing-related products] TEL: +81-93-951-6638 [Machine tools]

CUSTOMER SUPPORT

Customer Center

1-1 Asahi-machi, Kariya, Aichi Pref., 448-8652 JAPAN TEL: +81-566-25-5161 [Grinder Support]

TEL: +81-566-25-5165 [Machining Center Support]
TEL: +81-566-25-5385 [Special Purpose Machine Support]

TEL: +81-566-25-8291 [Mechatronics Support]

Tohoku Support Center

3-1-41 Oroshimachihigashi, Sendai Wakabayashi-ku, Miyagi Pref., 984-0002 JAPAN TEL: +81-22-288-0070

Gunma Support Center

1500-1 Ryumai-cho, Ota, Gunma Pref., 373-0806 JAPAN TEL: +81-276-46-2564

East JAPAN Support Center

6-13 Yahata, Kawashima-cho, Hiki-gun, Saitama Pref., 350-0193 JAPAN TEL: +81-49-297-9905

Niigata Support Center

2-2-27 Shintouji, Chuo Ward, Niigata City, Niigata Pref., 950-0983 JAPAN TEL: +81-25-245-8581

Hokuriku Support Center

3-7-13 Ekinishihonmachi, Kanazawa City, Ishikawa Pref., 920-0025 JAPAN TEL: +81-76-248-5722

Hamamatsu Support Center

224-7 Tamachi, Naka-ku, Hamamatsu, Shizuoka Pref., 430-0944 JAPAN TEL: +81-53-451-8660

West JAPAN Support Center

35-13 Toyotsu-cho, Suita-shi, Osaka Pref., 564-0051 JAPAN TEL: +81-6-6310-7051

Okayama Support Center

3-1-18 Daiku, Kita-ku, Okayama, Okayama Pref., 700-0913 JAPAN TEL: +81-86-233-3351

Hiroshima Support Center

2-21-22 Shinonome-hommachi, Minami-ku, Hiroshima Pref., 734-0023 JAPAN TEL: +81-82-282-8881

Kyushu Support Center

3-3-15 Katano, Kokurakita Ward, Kitakyushu City, Fukuoka Pref., 802-0064 JAPAN TEL: +81-93-951-6638

DOMESTIC AFFILIATES

ITEKT MACHINE SYSTEMS CORPORATION

2-34 Minami Uematsu-cho, Yao, Osaka Pref., 581-0091 JAPAN TEL: +81-72-922-7881 https://www.machine.jtekt.co.jp/english/

Manufacture and sales of machine tools, mechanical parts, and automotive components

JTEKT FLUID POWER SYSTEMS CORPORATION

45 Kaizan, Hatsuchi-cho, Okazaki, Aichi Pref., 444-3592 JAPAN TEL: +81-564-48-2211 https://www.jtekt-fluid.co.jp/en/

Manufacture and sale of hydraulic and pneumatic devices, test devices and automotive components

JTEKT SEALING TECHNO CORPORATION

39 Nishino, Kasagi, Aizumi-cho, Itano-gun, Tokushima Pref., 771-1295 JAPAN TEL:+81-88-692-2711 https://www.sealing.jtekt.co.jp/

Manufacture of oil seals

ITEKT COATING CORPORATION

28 Bawari, Noda-cho, Kariya, Aichi Pref., 448-0803 JAPAN TEL: +81-566-21-1833 https://coating.jtekt.co.jp

Manufacture of Coating, heat-treatment and automotive components

ITEKT THERMO SYSTEMS CORPORATION

229 Kabata-cho, Tenri, Nara Pref., 632-0084 JAPAN TEL: +81-743-64-0981 https://www.itektthermos.com/

Manufacture and sale of industrial heat-treatment furnaces, semiconductor manufacturing equipment, and PDP heat-treatment equipment

JTEKT ELECTRONICS CORPORATION

4-9-1 Tenjin-cho, Kodaira, Tokyo, 187-0004 JAPAN TEL: +81-42-341-3111

https://www.electronics.jtekt.co.jp/en/

Manufacture and sale of electronic control devices, imaging devices, automotive devices and FA control systems

• JTEKT PRECISION BEARING CORPORATION

2-8-1 Ayumino, Izumi, Osaka Pref., 594-1157 JAPAN TEL: +81-725-53-1711 https://www.precision.jtekt.co.jp/

Manufacture and sales of bearings

JTEKT FINETECH Co., Ltd.

585 Suzumenomiya-cho, Utsunomiya, Tochigi Pref., 321-0121 JAPAN TEL: +81-28-653-1311 https://www.jtekt-ft.co.jp/

Manufacture of bearings

ITEKT GRINDING SYSTEMS CORPORATION

1-3 Ejiri, Hishiike, Kota-cho, Nukata-gun, Aichi Pref., 444-0113 JAPAN TEL: \pm 81-564-62-1211

https://www.grinding.jtekt.co.jp/en/index.html

Design, manufacture, services, upgrade, and overhaul of grinder

ITEKT GRINDING TOOLS CORPORATION

1-54 Shiroyama, Maigi-cho, Okazaki, Aichi Pref., 444-3594 JAPAN TEL: +81-564-48-5311 https://www.tools.jtekt.co.jp/en/

Manufacture and sale of diamond tools

ITEKT METALTEC CORPORATION

1626 Sanagu-cho, Iga, Mie Pref., 518-0001 JAPAN TEL: +81-595-23-3285 https://www.metaltec.jtekt.co.jp/en/

Forging and turning of bearings, steerings, and automotive components, etc.

● ITEKT COLUMN SYSTEMS CORPORATION

2028 Washizu, Kosai, Shizuoka Pref., 431-0431 JAPAN TEL: +81-53-575-2711

https://www.column.jtekt.co.jp/en/index_e.php

Manufacture and sales of steering columns, shifters, organization drive parts

ITEKT GEAR SYSTEMS CORPORATION

3-45 Akatsuki-cho, Seto, Aichi Pref., 489-8550 JAPAN TEL: +81-561-48-2221

https://www.gear.jtekt.co.jp/en/index.html

Manufacture and sale of automotive components, gears for general machinery, and gear processing machinery

• JTEKT METAL WORKS CORPORATION

8-79 Kanaiso-cho, Komatsushima, Tokushima Pref., 773-0007 JAPAN

TEL: +81-885-32-1553 https://www.metalworks.jtekt.co.jp

Turning of bearings

• JTEKT SURPRET CO., LTD.

4-47 Takefuchihigashi, Yao, Osaka Pref., 581-0053 JAPAN TEL: +81-6-6709-7381 http://www.jtekt-spt.co.jp/

Turning, heat-treatment and grinding of bearings etc.

EIKO SEIMITSU Co., Ltd.

176 Kureha, Higashikagawa, Kagawa Pref., 769-2905 JAPAN TEL: +81-879-33-6831 https://www.eiko-seimitsu.jp/

Manufacture of the turning of a bearing and motor parts.

TAlHO CO..LTD.

176 Kureha, Higashikagawa, Kagawa Pref., 769-2905 JAPAN TEL: +81-879-33-2100 http://tyho.co.jp/

Turning of bearings, etc.

ITEKT FORMICS CORPORATION

1-15 Kitajizouyama, Noda-cho, Kariya, Aichi Pref., 448-0803 JAPAN TEL: +81-566-21-8375 https://www.formics.jtekt.co.jp/

Design, manufacture and sales of sheet metal products

ITEKT ENGINEERING CORPORATION

1-1 Asahi-machi, Kariya, Aichi Pref., 448-8652 JAPAN TEL: +81-566-25-5428

Services, upgrade, and overhaul of production equipment system

ITEKT SALES CORPORATION

1-3-7 shiromi, Chuo-ku, Osaka Pref., 540-0001 JAPAN TEL: +81-6-4790-7777 https://sales.jtekt.co.jp/

Sales of bearings, oil seals, machines tools, automotive parts, electric tools, etc.

MEIWA SHOUKO CO.,LTD.

7-11-15 Ginza, Chuo-ku, Tokyo 104-0061 JAPAN TEL: +81-3-5537-5871 http://www.meiwa-shouko.co.jp/

Sales of bearing, oil seal, electronics and industrial equipment, etc.

ITEKT HIGH-TECH CORPORATION

7-11-15 Ginza, Chuo-ku, Tokyo 104-0061 JAPAN TEL: +81-3-4226-8109 https://www.hightech.jtekt.co.jp/

Design of machinery and press mold, development of business software and control software

● ITEKT SERVICE CO..LTD.

3-5-8 Minamisenba, Chuo-ku, Osaka Pref., 542-0081 JAPAN TEL: +81-6-6253-0686 http://jtekt-service.jp/

Insurance agency business, Security, Facility Management, Personnel affairs

ITEKT IT CENTER AKITA CORPORATION

4-2-7 Nakadori, Akita, Akita Pref., 010-0001 JAPAN TEL: +81-18-827-6767 https://www.itekt-ita.com/

Development, design, evaluation, manufacture and sale of software and hardware of electronic control equipment

ITEKT MAGNETIC BEARING CORPORATION

6-17 Honmachi, Neyagawa, Osaka Pref., 572-0832 JAPAN TEL: +81-72-813-9196

Design, manufacture and sales of Active Magnetic Bearing devices and their component parts

NORTH AMERICA

JTEKT NORTH AMERICA CORPORATION

7 Research Drive, Greenville, SC 29607, USA TEL: (1)-864-770-2100 Regional Headquarte

■ ITEKT NORTH AMERICA CORPORATION Plymouth Office

47771 Halyard Drive, Plymouth . MI 48170, USA TEL . (1)-734-454-1500 Automotive Component Sales

JTEKT NORTH AMERICA CORPORATION Chicago Office

316 West University Drive, Arlington Heightd, IL 60004, USA TEL: (1)-847-253-0340 Automotive Component Sales

JTEKT AUTOMOTIVE NORTH AMERICA, INC. Main Office

7 Research Drive Greenville SC 29607 USA TEL: (1)-864-770-2100

Automotive Component Manufacturing/Sales ■ ITEKT AUTOMOTIVE NORTH AMERICA, INC.

Vonore Plant 55 Excellence Way, Vonore, TN 37885, USA TEL: (1)-423-884-9200

Automotive Component Manufacturing

 JTEKT AUTOMOTIVE NORTH AMERICA, INC. Morristown Plant

5932 Commerce Boulevard, Morristow TN 37814, USA TEL: (1)-423-585-0999

Automotive Component Manufacturing JTEKT AUTOMOTIVE NORTH AMERICA, INC.

Piedmont Plant 1866 Old Grove Road Piedmont, SC 29673, USA TEL: (1)-864-277-0400 **Automotive Component Manufacturing**

ITEKT AUTOMOTIVE NORTH AMERICA. INC.

47771 Halvard Drive, Plymouth, MI 48170, USA TFI : (1)-734-454-1500 Technical Center

Technical Center

JTEKT TORSEN NORTH AMERICA, INC.

2 Jetview Drive, Rochester, NY 14624, USA TEL: (1)-585-464-5000 Automotive Component Sales

JTEKT BEARINGS NORTH AMERICA LLC

7 Research Drive, Greenville, SC 29607, USA TEL: (1)-864-770-2100 Bearing Manufacturing/Sales

• ITEKT BEARINGS NORTH AMERICA LLC Richland Plant

1006 Northpoint Blvd., Blythewood, SC 29016, USA TEL: (1)-803-691-4624/4633

Bearing Manufacturing ● ITEKT BEARINGS NORTH AMERICA LLC

Washington Plant 146 Cutting Edge Court Telford, TN 37690, USA TEL: (1)-423-913-1006

Bearing Manufacturing

Bearing Manufacturing

ITEKT BEARINGS NORTH AMERICA LLC

Walhalla Plant 430 Torrington Road, Po Box 100, Walhalla, SC 29691, USA TEL: (1)-864-638-3683

Bearing Manufacturing

● ITEKT BEARINGS NORTH AMERICA LLC Dahlonega Plant 615 Torrington Drive, Dahlonega, GA 30533, USA TEL: (1)-706-864-7691

JTEKT BEARINGS NORTH AMERICA LLC Cairo Plant

2525 Torrington Drive, Cairo, GA 39828, USA TEL: (1)-229-377-6650 Bearing Manufacturing

ITEKT BEARINGS NORTH AMERICA LLC Sylvania Plant 400 Friendship Road, Sylvania, GA 30467, USA TEL: (1)-912-564-7151

47771 Halvard Drive, Plymouth, MI 48170, USA

Greenville Technical Center

7 Research Drive, Greenville, SC 29607, USA TEL: (1)-864-770-2100

316 W. University Drive, Arlington Heights, IL 60004, USA TEL: (1)-847-253-0540

Machinetool Sales & Customer Service

Machinetool Sales & Customer Service

JTEKT SALES CANADA INC.

3800A Laird Road, Units 4 & 5 Mississauga

JTEKT BEARINGS CANADAINC.

4 Victoria Street, Bedford, QC JOJ-1AO, CANADA TEL: (1)-450-248-3316

Mexico

Av. Radial Toltecas No. 1197, Bodega 30, Fracc. Industrial Tlaxcolpan, C.P.54030, Tlalnepantla de Baz,

■ ITEKT AUTOMOTIVE MEXICO S A DE C V

AV. Montecillo No. 100. Col. Ciudad Satelite. San Luis

● ITEKT VENTAS MEXICO S.A. DE C.V.

Rebuild Product Division

51300 West Pontiac Trail Wixom

● ITEKT BEARINGS NORTH AMERICA LLC

ITEKT MACHINERY AMERICAS CORPORATION

JTEKT MACHINERY AMERICAS CORPORATION

Canada

Bearing Manufacturing

TEL: (1)-734-454-4076

Technical Center

Technical Center

Headquarters

ML48393-1003 HS4

Main Office

Bearing Sales

ON L5L 0B2, CANADA TEL: (1)-905-681-1121

Bearing Manufacturing/Sales

ESTADO DE MEXÍCO

Bearing Sales

TEL: (52)-55-5207-3860

Potosi SI P C P 78423 MEXICO

Automotive Component Manufacturing

SOUTH AMERICA

■ ITEKT I ATIN AMERICA S A

Edificio Banco del Pacifico, Planta Baia

REPUBLICA DE PANAMA

ITEKT BRASIL LTDA.

Main Office & Plant

■ ITEKT BRASII ITDA

TEL: (\$5)_11_3372_7500

ITEKT BRASIL LTDA.

Technical Center

TEL: (55)-41-2102-8100

AV. PIRAPORINHA, 251 GALPAO 4,

Sales Office

Bearing Sales

Bearing Sales

Calle Aquilino de la Guardia y Calle 52, Panama

Brazi

Avenida Volkswagen Audi, 1200 CEP 83.090-680 Campo

Largo da Roseira Sao Jose dos Pinhais Parana-BRASIL TEL: (55)-41-2102-8100

MEZANINO - PLANALTO CEP: 09891-001 SÃO BERNARDO DO CAMPO - SÃO PAULO - BRASIL

Avenida Volkswagen Audi, 1200-Campo Largo da Roseira. CEP:83.090-901-Sao Jose dos Pinhais - PR - BRASIL

Automotive Component Manufacturing/Sale

TEL : (1) 248 624 5755

Service & Sales Office Av. Vitoria Rossi Martini. 141 Distrito Industrial Domingos Giomi, Indaiatuba, Sao Paulo-BRASIL CEP 13347-613 TEL: (55)-19-4042-5450

ITEKT BEARINGS NORTH AMERICA LLC Plymouth Office & Technical Center

Argentina ■ ITEKT AUTOMOTIVE ARGENTINA S.A. Plant

Machinetool Sales & Customer Service

TOYODA KOKI DO BRASIL INDUSTRIA

E COMERCIO DE MAQUINAS LTDA.

Av. De Los Inmigrantes 1301, Escobar, C.P.1625 Buenos Aires, ARGENTINA TEL: (54)-348-443-5700 Automotive Component Manufacturing/Sales

ASIA / OCEANIA

JTEKT INDIA LTD. Headquater Office & Plant

38/6, Delhi-Jaipur Road, NH-48, Gurugram-122 001, Haryana, INDIA TEL: (91)-1244-685-000

Regional Headquarter, Automotive Component Manufacturing/Sales

ITEKT INDIA LTD. Dharuhera 1st Plant

32 HUDA Industrial Area, Dharuhera, Rewari-123106, Harvana, INDIA TEL: (91)-1274-270000 Automotive Component Manufacturing/Sales

JTEKT INDIA LTD. Dharuhera 2nd Plant

19 MITDA Industrial Area Dharubera Rewari-123106, Haryana, INDIA. TEL: (91)-1274-270000 Automotive Component Manufacturing/Sales

● ITEKT INDIA I TD Dharuhera 3rd Plant

39/2/2, 3/2, 4/2, 7, 8 Village Malpura, Near Dhauhera, Dist.Rewari 123401, Harvana, INDIA TEL: (91)-1274-270300 Automotive Component Manufacturing

ITEKT INDIA LTD.

Chennai Plant 14 Chennai-Bangalore Highway, NH-4 Sriperumbudur, Chennai-602105, Tamil Nadu INDIA TEL: (91)-44-37170103 Automotive Component Manufacturing/Sales

ITEKT INDIA LTD.

Bearing Manufacturing

Bearing Sales

Bawal Plant 26, Sector-05, Phase-2, Industrial Growth Centre, Bawal, Rewari - 123501, Haryana, INDIA TEL: (91)-1284-263200

Automotive Component Manufacturing/Sales • JTEKT BEARINGS INDIA PRIVATE LIMITED

Bawal Plant Plot No. 8 Sector-8 Phase-III HSIIDC IMT Rawal Plot No. 8, Sector-8, Phase-III, HSIIDC., IMT, Bawal, Rewari, Haryana, INDIA, 123501(Registered Address)UGF-6 Indraprakash 21, Barakhamba Road, New Delhi, New Delhi, Delhi, INDIA, 110001 TEL: (91)-1284-263100/01

■ ITEKT REARINGS INDIA PRIVATE I IMITED

Gurugram branch Office 38/6, Delhi-Jaipur Road, NH-48, Gurugram-122 001, Harvana, INDIA TEL: (91)-1244-685-000

ITEKT MICROMATIC MACHINERY INDIA PVT, LIMITED.

38/6. Delhi-laipur Road, NH-48. Gurugram-122 001, Haryana, INDIA TEL: (91)-1244-264-602 Machinetool Sales & Customer Service

UAE

● JTEKT SALES MIDDLE EAST FZCO 6EA, 619, Dubai Airport Free Zone P.O. Box 54816, Dubai, U.A.E. TEL: (971)-4-2993600 Bearing Sales

Australia

■ ITEKT SALES AUSTRALIA PTY, LTD.

Unit 1 17 Stanton Rd. Seven Hills, NSW AUSTRALIA, 2147 TEL: (61)-2-8719-5300 Bearing Sales

Singapore

■ ITEKT SALES ASIA PACIFIC (SINGAPORE PTE LTD.

24 Penjuru Road #01-01 ALOG Commodity Hub. SINGAPORE, 609128 TEL: (65)-6274-2200 Bearing Sales

Indonesia II. Surva Madva Plot I-27B. Kawasan Industri Surva

PT ITEKT INDONESIA

Automotive Component & Bearing Manufacturing/Sales

• PT. JTEKT INDONESIA SALES Ialan Celebration Boulevard AA,3/006 Grand Wisata, Desa Lambangsari, Kecamatan Tambur Selatan, Kahunaten Bekasi, Provinsi Jawa Barat 17510 INDONESIA

TEL: (62) 21 2211 4990 Machinetool Sales & Customer Service

Thailand

ITEKT ASIA PACIFIC CO., LTD.

172/2 Moo 12, Tambol Bangwua, Bangpakong, Chachoengsao 24130, THAILAND TEL: (66)-33-051-851~855 Regional Headquarter

ITEKT (THAILAND) CO., LTD. Bangpakong Plant

172/1 Mgo 12 Tambol Bangwua Amphur Bangpakong, Chachoengsao, 24130, THAILAND TEL: Steering system (66)-38-531-988-994 TEL: Bearing, Drive Line Components (66)-38-531-988-993 Automotive Component & Bearing Manufacturing/Sales

JTEKT (THAILAND) CO., LTD. Gateway Plant

839 Moo 9, Tambol Huasamrong, Amphur Plangyao, Chachoengsao 24190, THAJLAND TEL: (66)-38-575-055 Bearing Manufacturing

JTEKT AUTOMOTIVE (THAILAND) CO., LTD.

107 Moo 4 Tampol Pluakdaeng, Amphur Pluakdaeng, Rayong 21140, THAILAND

Automotive Component Manufacturing/Sales

ITEKT MACHINERY (THAILAND) CO., LTD. 313. Debaratna Rd., Km.1. Kwang Bangna Nuea Khet Bangna, Bangkok 10260, THAII AND

EAY: (66)-2-361-8252 Machinetool Sales & Customer Service

Philippines

■ ITEKT PHILIPPINES CORPORATION Block 15, Lot 1, Main Boulevard Corner Jose P. Rizal Avenue, Lima Technology Center, Brgy. Santiago, Malvar, Batangas, 4233, PHILIPPINES TEL: (63)-43-981-0088

Automotive Component & Bearing Manufacturing/Sales

Malaysia

■ ITEKT AUTOMOTIVE (MALAYSIA) SDN.BHD Lot 24 Jalan Delima 1/3 Suhang Hi-Tech Industrial

Park, Batu Tiga 40000, Shah Alam, Selangor Darul Ehsan, MALAYSJA TEL: (60)-3-5629-6800

Automotive Component Manufacturing/Sales

JTEKT MALAYSIA SDN.BHD

No. 12 (Lot 24), Jalan Delima 1/3 Subang Hi-Tech IndustrialPark, Seksyen U8, 40150 Shah Alam, Selangor Darul EhsanMALAYSIA Automotive Component & Bearing Sale

Korea

● ITEKT BEARINGS KOREA CO., LTD.

37, Hyeongoksandan-ro, Cheongbuk-eup, Pyeongteak-City, Kyeonggi-Do KOREA (₹17812) TEL: (82)-31-612-0800 Bearing Manufacturing/Sales

ITEKT KOREA CO., LTD. Seoul Head Office

Seongdo BLDG. 13F, 207, DOSAN-DAERO, GANGNAM-GU, SEOUL, KOREA TEL: (82)-2-549-7922 Automotive Component & Bearing Sales

● ITEKT KOREA CO., LTD.

Busan branch Office The Korean Teachers' Credit Union Hall 7F, 192, Jungang-Daero, Dong-Gu. Busan 48821, KOREA TEL: (82)-51-463-4830 Bearing Sales

China

• JTEKT (CHINA) CO., LTD.

Room 501, Gubei International Fortune Cente 1452 Hongqiao Rd, Shanghai, 200336, CHINA TEL: (86)-21-2356-1008 Regional Headquarter

■ ITEKT (CHINA) CO. LTD. Shanghai Branch

Room 501, Gubei International Fortune Cente 1452 Hongqiao Rd, Shanghai, 200336, CHINA TEL: (86)-21-2356-0370 Automotive Component & Bearing Sales

JTEKT (CHINA) CO., LTD. Beijing Branch

Room 1012 Fortune Ruilding No 5 Dong San Huan North Road, Chaoyang- District, Beijing 100027, CHINA TEL: (86)-10-6538-8070

Automotive Component & Bearing Sales

ITEKT (CHINA) CO., LTD. Tianiin Branch Room 1709, Modern International Financial Center 136 Chifeng Road, Heping District, Tianjin

300010, CHINA TEL: (86)-22-8319-5180 Automotive Component & Bearing Sales

ITEKT (CHINA) CO., LTD. Guangzhou Branch

Room 09-12, Floor A23, POLY CENTRAL PIVOT PLAZA, No.157 Linhexi Road, Tianhe District, Guangzhou, 510610, CHINA TEL: (86)-20-3825-1241

Automotive Component & Bearing Sales

ITEKT (CHINA) CO., LTD. Chongqing Branch

Room 13-1, Building B, The Ring Centre 118 Hucai Road, Liangjiang New District Chongqing, 401122, CHINA TEL: (86)-23-6305-6066 Automotive Component & Bearing Sales

ITEKT (CHINA) CO., LTD. Wuhan Branch

Room 2601, No.9 Renxinhui office building, Longyang village, Hanyang District, Wuhan City, 430051, CHINA TEL: (86)-27-8556-9691

Automotive Component & Bearing Sales JTEKT (CHINA) CO., LTD.

Changchun Branch Room 1408, Zhongyin Building A, No.727 Xi'an Road, Changchun, Jilin, 130061, CHINA TEL: (86)-431-8892-8680

Automotive Component & Bearing Sales

■ ITEKT (CHINA) CO. LTD. Hangzhou Branch Room 3207, Wanyin International Building, No.100 Minxin Road, Jianggan District, Hangzhou, Zhejiang, 310020, CHINA TEL: (86)-571-8110-6131

Automotive Component & Bearing Sales

JTEKT AUTOMOTIVE (TIANJIN) CO., LTD. NO.16 2nd Xinghua Branch Road, Xiqing Economic Development Area, Tianjin, 300385, CHINA TEL: (86)-22-8398-9580

Automotive Component Manufacturing/Sale:

● JTEKT STEERING SYSTEMS (XIAMEN) CO., LTD.

No.90 Xivuan Road, Xinvang Industrial Area, Haicang District, Xiamen, Fujian Province, CHINA TEL: (86)-592-6530-888 Automotive Component Manufacturing

■ ITEKT AUTOMOTIVE SCIENCE AND TECHNOLOGY CENTER (DALIAN) CO., LTD.

Rm.101-A, 701-D, N0.12 Building, No.21 Software Park Road East, Dalian, 116023, CHINA TEL: (86)-022-8319-5121 Technical Center

● ITEKT WAZHOU AUTOMOTIVE (DALIAN) CO., LTD.

No. 96 Lianhe East Road, Double D Port, Dalian Liaoning, 116620, CHINA TEL: (86)-411-8740-7272

Automotive Component Manufacturing

A ITEKT REARINGS (DALIAN) CO. LTD.

No.II A-2 Dalian Export Processing Zone A Dalian, Liaoning Province, 116600, CHINA TEL: (86)-411-8731-0972 Automotive Component & Bearing Manufacturing/Sales

JTEKT LIOHO AUTOMOTIVE (FOSHAN) CO., LTD.

No.12, Wusha Section Of Shunpan Road, Daliang Town, Shunde Of Foshan, Guandong, Province (SHUNDE INDUSTRIAL PARK), CHINA TEL: (86)-757-2280-2015

Bearing Manufacturing/Sales

● JTEKT AUTOMOTIVE (WUXI) CO., LTD. B6-A New District Wuxi, Ilangsu, 214028, CHINA TEL: (86)-510-8533-0909 Bearing Manufacturing/Sales

• ITEKT BEARINGS (WUXI) CO., LTD.

No.32 Xiangge Road, Hudai Town, Binhu District, Wuxi, Jiangsu 214161, CHINA TEL: (86)-510-6878-9186 Bearing Manufacturing/Sales

■ ITEKT MACHINERY (DALIAN) CO. LTD. No.2 Fu'an street, Daliar Dalian Economic and Technological Development Zone, 116600, CHINA TEL: (86)-411-8733-4601 Machinetool Manufacturing, Sales,

■ ITEKT MACHINERY (DALIAN) CO., LTD

Beijing Branch No.1017, Fortune Building, No.5 Dong San HuanNorth Road, Chaoyang, Beijing, 100004, CHINA TEL: (86)-010-6590-9356

Machinetool Sales & Customer Service JTEKT MACHINERY (DALIAN) CO., LTD.

Foshan Branch Room 714, Agile City Shopping Park Yannian Road Daliang, Shunde District, Foshan, 528300, CHINA TEL: (86)-757-2232-6651

JTEKT MACHINERY (DALIAN) CO., LTD.

Machinetoni Sales & Customer Service

Machinetool Sales & Customer Service

Shanghai Branch Room B3, Floor 25, V-Capital Building, No.333 Xianx Road, Changning District, Shanghai, 200336, CHINA TEL: (86)-21-2357-0068

■ ITEKT MACHINERY (DALIAN) CO. LTD. Chongqing Office

Room 22-1, Block 1, Jinkai Sincere Center, No.68 Jinkai Road, Northern New District, Chongqing, 401121, CHINA TEL: (86)-23-6305-6070 Machinetool Sales & Customer Service

JTEKT RESEARCH AND DEVELOPMENT CENTER (WUXI) CO., LTD.

No.1082 Qian Hu Road, Wuxi, Jiangsu 214161, CHINA TEL: (86)-510-8589-8615 Technical Center

Taiwan

TAIWAN JTEKT CO., LTD.

No. 23 Guangfu North Road, Hukou Township, Hsinchu County 303036, TAIWAN Automotive Component Sales

EUROPE

Bearing Sales

UNITED KINGDOM

TEL: (44)-1226-733200

Bearing Manufacturing/Sale

■ ITEKT TORSEN FURORES A

trepy-Bracquegnies, BELGIUN EL: (32)-64-67-22-11

Rue du Grand Peuplier, 11 Parc Industriel de

Automotive Component Manufacturing/Sales

ITEKT EUROPE BEARINGS B.V.

JTEKT EUROPE BEARINGS B.V.

ITEKT EUROPE BEARINGS B.V.

● JTEKT EUROPE BEARINGS B.V.

Centro de Negocios Calle La Mancha nº1, oficina 1.2 28823 Coslada, Madrid, SPAIN

■ ITEKT FUROPE REARINGS B V

JTEKT SALES DEUTSCHLAND

● ITEKT SALES DEUTSCHLAND

Bischofstr, 118 47809 Krefeld, GERMANY TEL: (49)-2151-5188-300

■ ITEKT BEARINGS DEUTSCHLAND GMBH

Werkstrasse 5, D-33790 Halle/Westfalen, GERMANY

Kuensebeck Plant & Technical Center

Bearing Manufacturing/Sales, Technical Center

Machinetool Sales & Customer Service

GMBH Krefeld office

TEL: (49)-5201-7070

Bargkoppelweg 4, D-22145 Hamburg, GERMANY TEL: (49)-40-67-9090-0

sucursal española

TEL: (34)-91-329-0818

Bearing Sales

Filial Sverige

Bearing Sales

Bearing Sales

TEL: (46)-8-594-212-10

GMBH Main office

Via G. Stephenson 43/A 20157 Milano, ITALY TEL: (39)-02-2951-0844

Markerkant 13-02, 1314 AL Almere.

EUROPEAN BEARING TECHNICAL CENTER

Italy

Spain

Sweden

Kanalvägen 5 A. 194 61 Upplands Väsby, SWEDEN

Markerkant 13-01, 1314 AL Almere, THE NETHERLANDS TEL: (31)-36-5383333

Main Office

Bearing Sales

Technical Center

Italian Branch

Bearing Sales

Netherlands

● ITEKT AUTOMOTIVE UK LTD. Neath Vale Supplier Park, Resolven, Neath West Glamorgan, SA11 4SP, UNITED KINGDOM TEL: (44)-1639-713100

Automotive Component Manufacturing/Sales

JTEKT AUTOMOTIVE ENGLAND LTD.

P.O.BOX 101, Elmhirst Lane, Dodworth, Barnsley, South Yorkshire, S75 3TA,

Belgium

JTEKT EUROPE S.A.S. Diion Plant ITEKT SALES UK LTD. 1 Avenue de Strasbourg, Zone Excellence 2000, 21800 Chevigny Saint Sauveur, FRANCE TEL: (33)-3-8069-5600 Whitehall Avenue, Kingston Milton Keynes MK10 0AX, UNITED KINGDOM TEL: (44)-1908-289300

Automotive Component Manufacturing JTEKT EUROPE S.A.S.

• ITEKT EUROPE S.A.S.

Regional Headquarter

Regional Headquarter Office

ZI du Broteau B.P.1, 69540 Irigny, FRANCE TEL: (33)-4-7239-4444

Lvon Plant ZI, Rue du Broteau, CS 70001, 69540 Irigny, FRANCE

TEL: (33)-4-7239-4444 Automotive Component Manufacturing

■ ITEKT FUROPES A S

TECHNOCAL CENTER ZI, Rue du Broteau, CS 70001, 69540 Irigny, FRANCE TFI: (33)-4-7239-4444

Technical Center

Bearing Sales

● ITEKT SALES FRANCE SA 1 rue François Jacob , 92500 Rueil-Malmaison , FRANCE TEL : (33)-1-4139-8000

■ ITEKT REARINGS FRANCE SAS

Vierzon Plant 61 Route De Foecy, BP 238, 18100 Vierzon Cedex, FRANCE TEL: (33)-24852-6200 Bearing Manufacturing

■ ITEKT BEARINGS FRANCE SAS

Maromme Plant Z.İ. La Maine, 7 rue Ampère, CS 21033, 76153 Maromme Cedex, FRANCE TEL: (33)-23282-3838

Bearing Manufacturing

■ ITEKT MACHINERY FUROPES A S 2 Grande Allee P.A des Petits Carre 2 Grande Attee P.A des Petits Carreau 94380 Bonneuil sur Marne, FRANCE TEL : (33)-1-4956-8580 Machinetool Sales & Customer Service

Czech Republic

■ ITEKT CZECH REPUBLIC S.R.O. Folmavska 37/1152, 301 00, Plzen-Skyrnany, CZECH REPUBLIC

TFL: (420)-378-011-011 Automotive Component Manufacturing/Sales

• JTEKT CZECH REPUBLIC S.R.O. pardubice Plant U Panasonicu 273, 530 06 Pardubice-Stare Civice. CZECH REPUBLIC

TEL: (420)-466-741-306 Automotive Component Manufacturing

JTEKT BEARINGS CZECH REPUBLIC S.R.O.

Pavelkova 253/5, Bystrovany, Olomouc 77900, CZECH REPUBLIC TEL: (420)-585-126501

Bearing Manufacturing/Sales JTEKT BEARINGS CZECH REPUBLIC S.R.O. Technical Center

Technologicky Park Brno, Techinicka 15, 61600 Brno, CZECH REPUBLIC TEL: (420)-541-191803 Technical Center

Romania

 JTEKT BEARINGS ROMANIA S.A. Turnu Magurele Street no.1, 140003, ALEXANDRIA

TEL: (40)-247-31-2605 Bearing Manufacturing/Sales

AFRICA

Morocco

• JTEKT AUTOMOTIVE MOROCCO S.A.S. Lot No 161 Zone Franche d'Exportation Tanger Automotive City, Commune Jouamaa. Province Fahs Anira, Tanger, MOROCCO Automotive Component Manufacturing/Sale

JTEKT CORPORATE GUIDE





